

September 30, 2020

Reed Hastings Jr.
Chairman of the Board of Directors
President and Co-CEO
Netflix
100 Winchester Circle
Los Gatos, CA 95032

Dear Mr. Hastings:

Latino Voices for Boardroom Equity, a partnership formed by The Latino Corporate Directors Association (LCDA) and leading business and civic leaders including the League of United Latin American Citizens (LULAC), UnidosUS, the Mexican American Legal Defense Fund (MALDEF), the United States Hispanic Chamber of Commerce (USHCC), the Association of Latino Professionals for America (ALPFA), and the National Hispanic Media Coalition (NHMC), writes to inform you that it is unacceptable that Netflix has no Latinos on its board of directors.

The US Latino community accounts for 18.3% of the nation's population or 61 million, with projected growth, on average, of 1.2M per year between 2017 and 2060. That growth is evident in the increase in Netflix subscriptions in the Latino community. Latinx millennials spend 34% of their streaming time on Netflix. US Latino consumers are the economic engine of the country, commanding \$2.6T GDP and driving consumption growth in every mass consumer category.

US Latinos bring deep industry experience to the boardroom, plus a lens into a rapidly changing marketplace. Diversity in the boardroom, that is inclusive of US Latinos, contributes to improved decision making and corporate competitiveness. Board diversity leads to increased employee engagement, raising Netflix's corporate reputation in the Latino community, which impacts your company's bottom line.

There are ample Latino board candidates with the business experience your board seeks. We urge Netflix to show respect for our community by appointing a Latino director to your board. LCDA can curate a list of highly qualified individuals that meet your board's current needs. We request a meeting with you and your team to discuss diversity initiatives that are inclusive of Latinos. Please contact Kathy Jurado Munoz at (703)989-4401 in the next two weeks to arrange a meeting with representatives of Latino Voices for Boardroom Equity.

## LATINO VOICES FOR BOARDROOM EQUITY

Sincerely,

Linky M. Dennisles

Sindy M. Benavides, LULAC CEO

Janet Murquia

Janet Murguia, UnidosUS CEO

Ramm avgs

Ramiro Cavazos, USHCC CEO

Esther Aguilera, LCDA CEO

Brenda V. Castillo, NHMC CEO

Damian Rivera, ALPFA CEO

Thomas A. Saenz, MALDEF President and General Counsel

CC: Ted Sarandos Jr., Co-CEO, Netflix

Jay Hoag, Chair, Nominating and Governance Committee, Netflix David Hyman, Chief Legal Officer and Corporate Secretary, Netflix